



20-20-20: What will be the role of gas?

Future challenges and opportunities to the industry

Or: Can gas continue to be the residual in power?

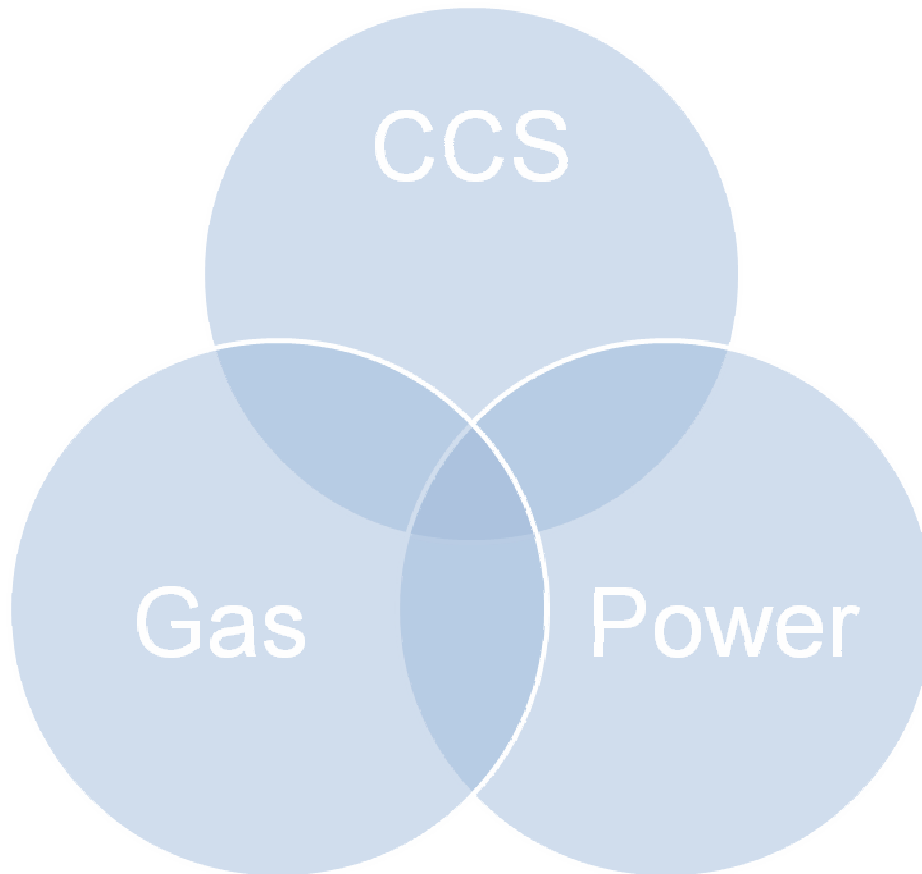
Sparks & Flames

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Sund Energy helps navigate into the energy future...



Seeing across segments help

- Gas, power and environment
- Industry + government/regulation
- Commerciality in a technology world
- Environment, economy, SoS

Often involved in long term infrastructure projects

- Need to see different scenarios
 - Not only base case +/- 10%
- Part of this is “the other side”
 - What is obvious and attractive to one could well be a threat to another
- Making strategies that are robust to uncertainty

...by seeing the full picture and designing solutions using diverse and international experience and broad contact network

A word of caution

This presentation will NOT discuss

- The climate issue and if emission reductions are needed
- If the current policies are right or even realistic
- What is the best answer for all

This is to illustrate the impact of current EU policies, assuming they go ahead (20-20-20 + SoS)

- Drivers and motivation – impact on realism

Main purpose is to show how the future outlook for gas to power has changed from only a few years ago

- Impact on gas industry – flow, prices, investments

We have grown up believing in gas as the green response

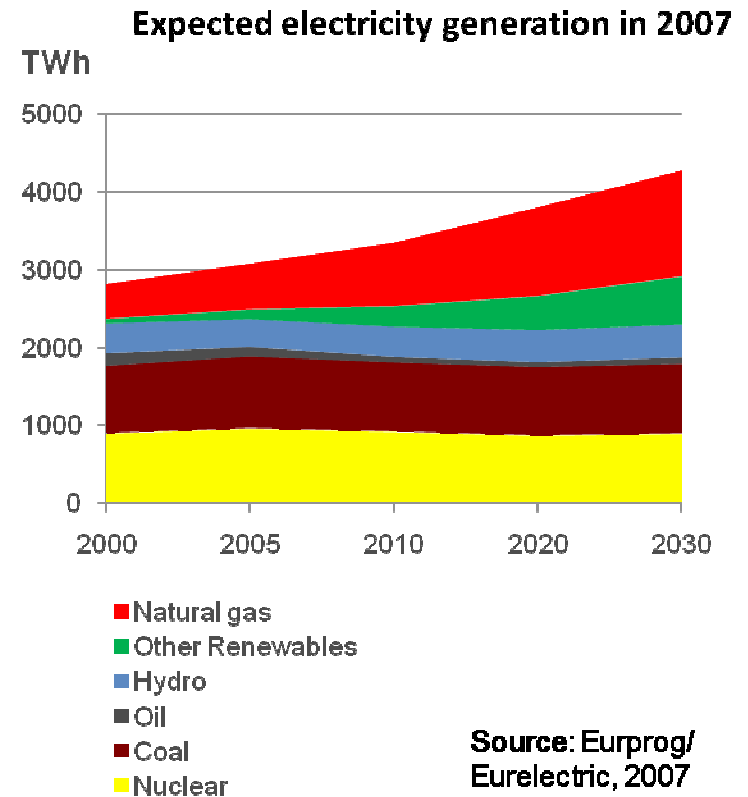
For the last 20 years, energy policy has been relatively easy to predict

- Close down nuclear
- Retire old lignite and coal
- Build some wind and other renewable

Gas as the residual: Remaining power needs to be met by natural gas (CCGT)

- Quick, cheap, and smart
- Driving gas investments in exploration, production, transport (pipelines and LNG), and storage

But how will this be in the future?



Voters/politicians have new concerns, not fixed by gas

National economy and energy prices

- Always important, but this year even more so
- Combination of record oil and gas prices with starting recession was hard

Security of supply and geopolitics

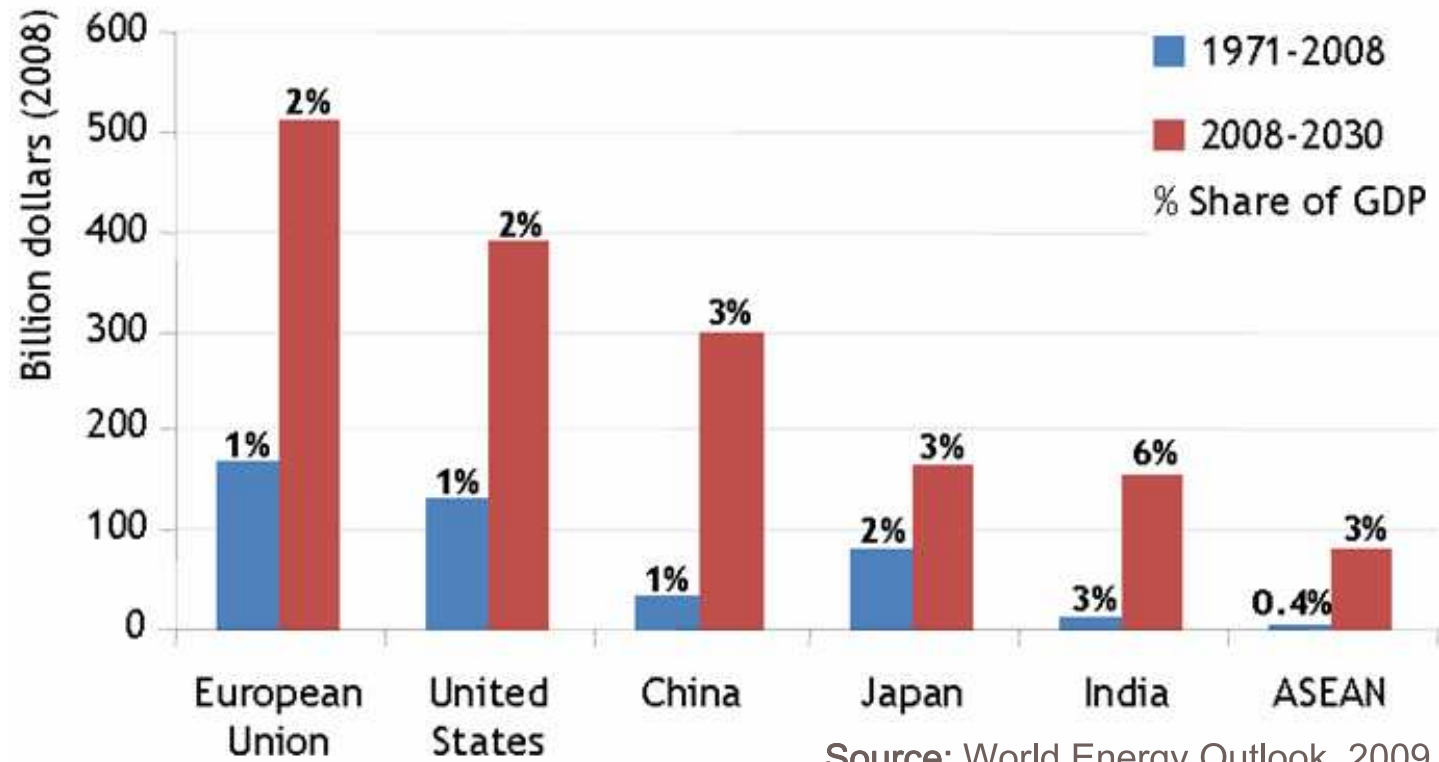
- Always important, but this year made more voters aware of gas “risks”
- Tool for showing strength – both politically and commercially...

Environment, mainly climate gases

- Need to show action – emissions keep rising, but recession helps...
- Easier to fix power generation than transport sector
- Some government funds available for this

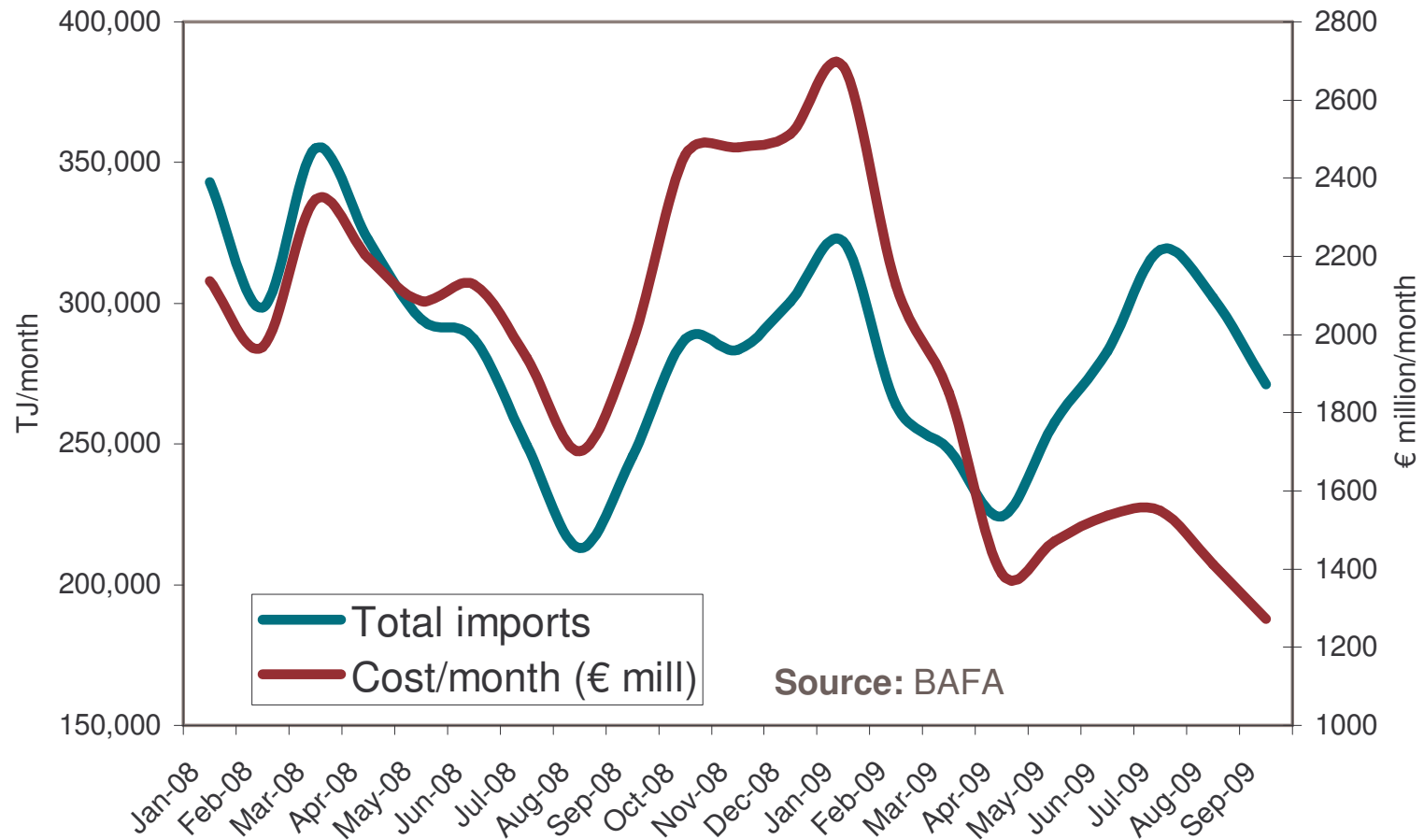
Imports are getting more expensive, also for the EU

Average annual expenditure on net imports of oil & gas in the reference scenario

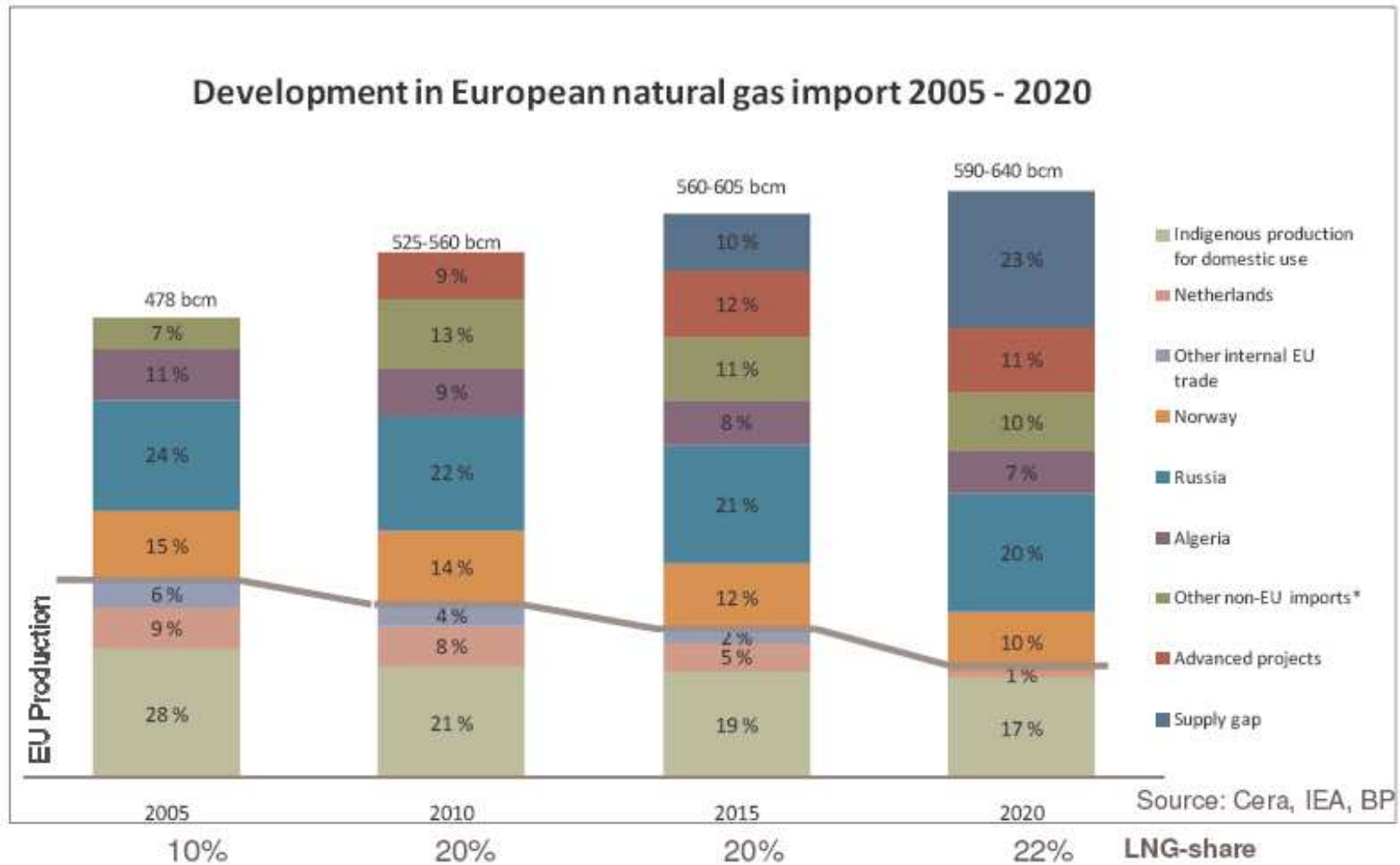


German gas imports illustrate the cost element

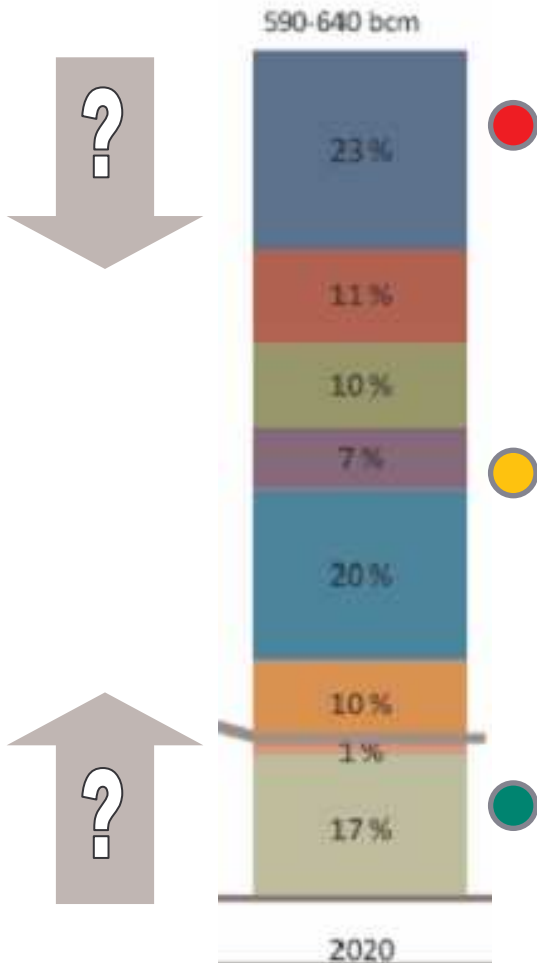
Gas imports to Germany 2008 and 2009 (Q1-3)



The traditional view of future gas demand and supply



Different comfort levels will impact use of gas



Current perception is that EU is very vulnerable

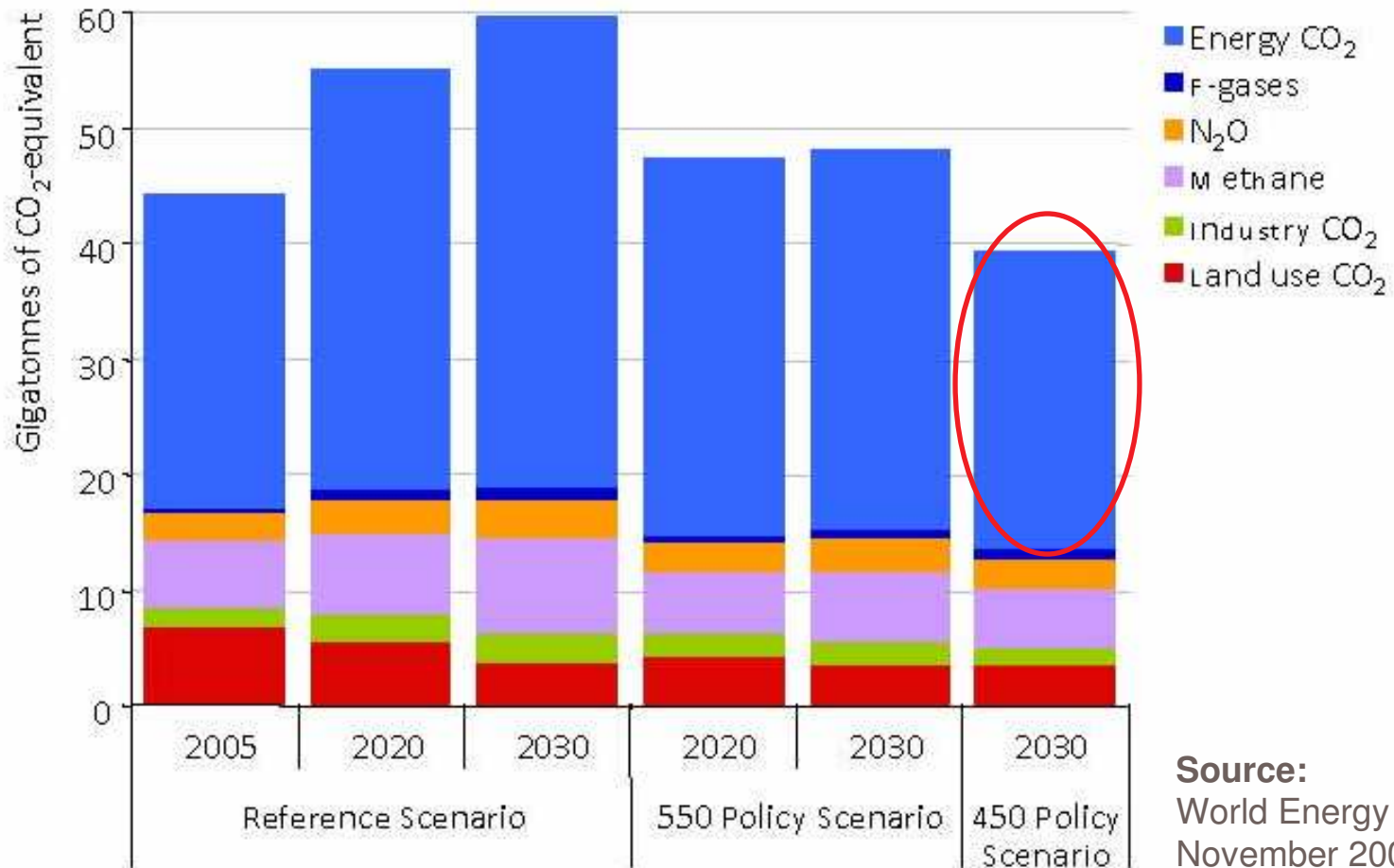
- This year's Ukraine incident strengthened this perception

This may change IF

- Demand falls
 - 100 bcm would take away un-contracted demand gap
- Production increases domestically
 - Biogas, unconventional, other
- More over-capacity in infrastructure
 - Redundancy gives optionality

This scenario may give lower prices and again higher use!

With CO₂ the main focus, the energy business changes!



...especially to meet the 450 ppm scenario, or even 350!

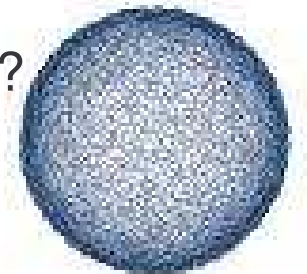
CO2 focus and trends – waiting for COP15, or not?

Post Kyoto discussion on abatement: How, where and who pays?

- Typically, governments are awaiting a "global agreement" in Copenhagen at the COP15 later this month
- All major emitters seem to be waiting for all others to take action
 - Little concrete action/investment compared to perceived needs
- What is the chance of reaching a perfect agreement?
 - Is it really a "cop-out"?

There has been some optimism around "economic abatement", but

- This has not been fully implemented either – stickiness?
- Responsibility put on governments mainly?
- But there is one exception!



COP15
COPENHAGEN
16-18 DECEMBER 2009

Contrary to many expectations, China is taking action

IEA now expects China to be responsible for 25% of global reductions!

- Already started, mainly driven by local pollution and SoS
- Long term horizon may give different “right answers” than in Europe
- Very strong record for keeping targets, so far!
- Efficiency makes good economic sense

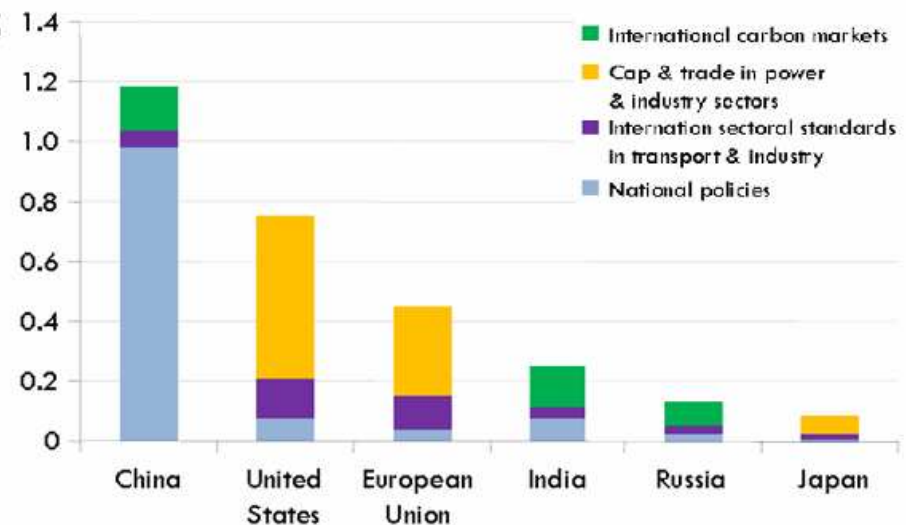
Ambitious targets for renewables

- Financially strong and good engineers
- Lower import bill for oil & gas

Reducing emissions from coal

- Local pollution serious

Global abatement to 2020 - 450 Scenario



Source: World Energy Outlook, 2009

New policy “20-20-20”, will have a big impact on gas!

It sounds simple and wins voters interest

- Reduce CO2 emissions by 20% (or more) by 2020
- Increase use of renewables to 20% of consumption
 - Including 10% in transport
 - Mainly in power generation – wind and other capacity (more than 20%)
- Reduce overall energy consumption by efficiency – also 20%
 - Sold in as saving €100 billion/year

Some secondary effects are already clear

- Develop new technology
 - CCS, fuel cells, offshore wind etc
- Extend life and perhaps build new capacity
 - Nuclear and coal noticeably

20-20-20 ticks many boxes – does that secure realism?

Politicians need to relate to voter preferences

- “Packaging” and communication important
 - Facts at times too complex
- Emotions can give different weighting...
 - Feel good, fear, perceptions, unknown factors etc

	Economy for users/ citizens	Environment	Security of Supply
Efficiency/ Δ Consumption	√	√	√
Increased used of renewables	√	√	√
New technologies/ industry development	√	√	√
Renewables in transport	?	√	√
Bioenergy from farms	√	√	√

What does it do the gas – still the residual?

Impact on gas, compared to business as usual

- Lower demand overall
- Lower load factor for what is being used

	Gas demand	Gas load factor
Efficiency/ Δ Consumption	↓	↓
Increased used of renewables	↓	↓
New technologies/ industry development	↓	↓

Impact on future gas investments?

- Exploration, pipelines, LNG chain, storage, power generation...
- All long lead times, expensive, and less attractive than other investments at uncertainty

The future need for gas could be profoundly different!

Demand curve will shift down

- 20% reduction in demand will greatly impact need for all new capacity

Base load generation from other fuels will grow more than expected

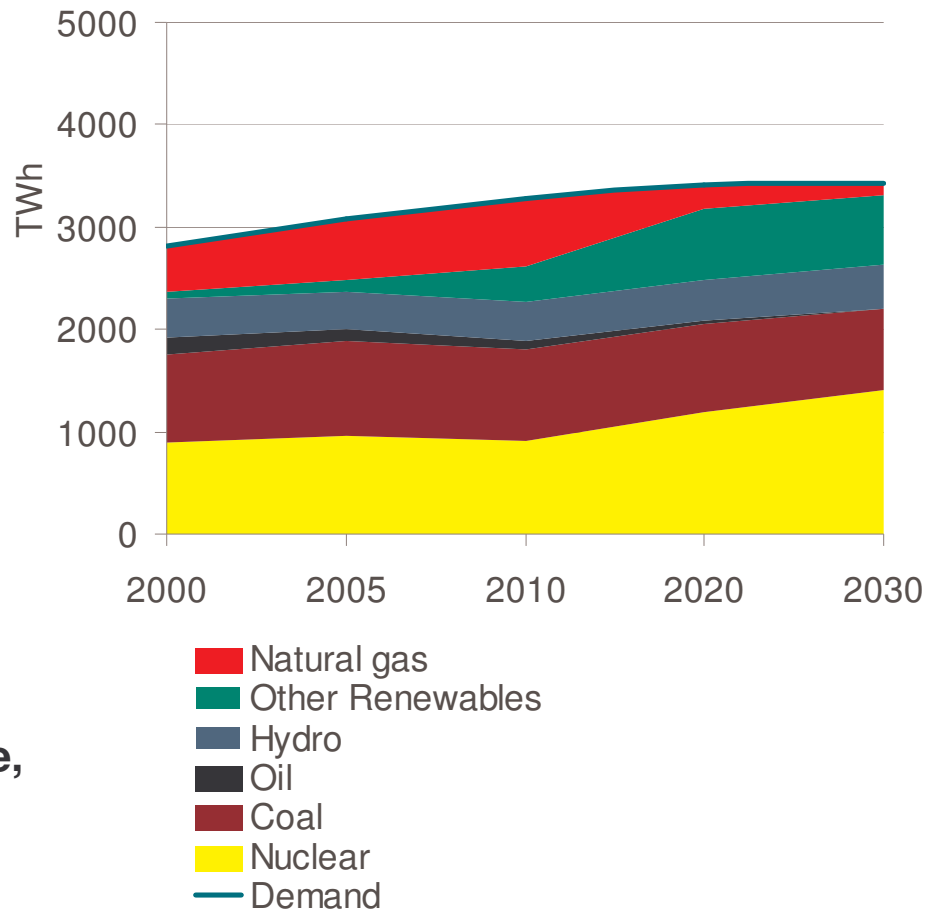
- Nuclear extended life + new
 - (Especially after 2020)
- Coal extended life
 - Some new with capture technology
- Some biogas CHP and other renewables into the mix

Main change will be in wind generation

- Large plans in most EU countries
- Mostly “must-run” capacity

Is there a gap? If so, what will it look like, and can it be filled by gas??

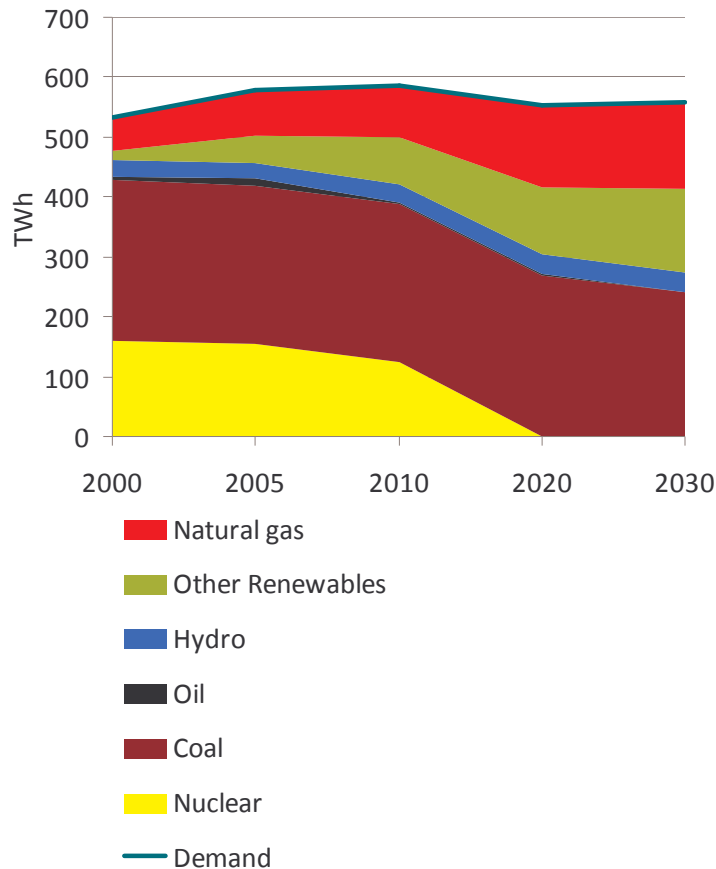
A possible picture of EU generation in 2020
20% lower consumption, more nuclear and renewables



Source: Sund Energy estimations

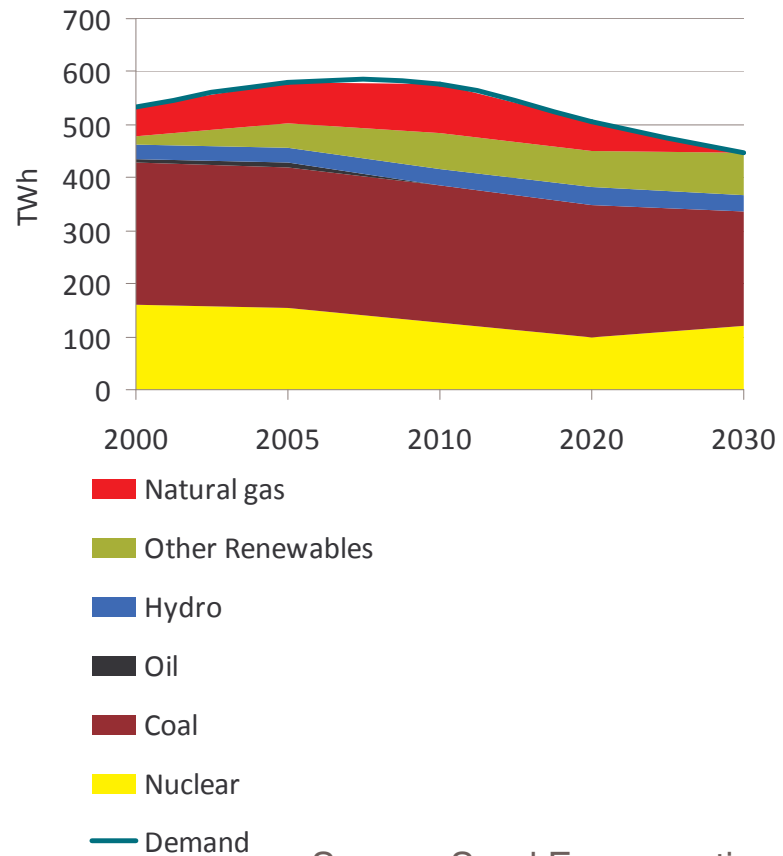
As an example, Germany would be quite different in gas

Germany:
2007 view of electricity generation



Source: Statistics and prospects for the European electricity sector; EURPROG, 2007

Germany:
20-20-20 view of electricity generation



Source: Sund Energy estimations

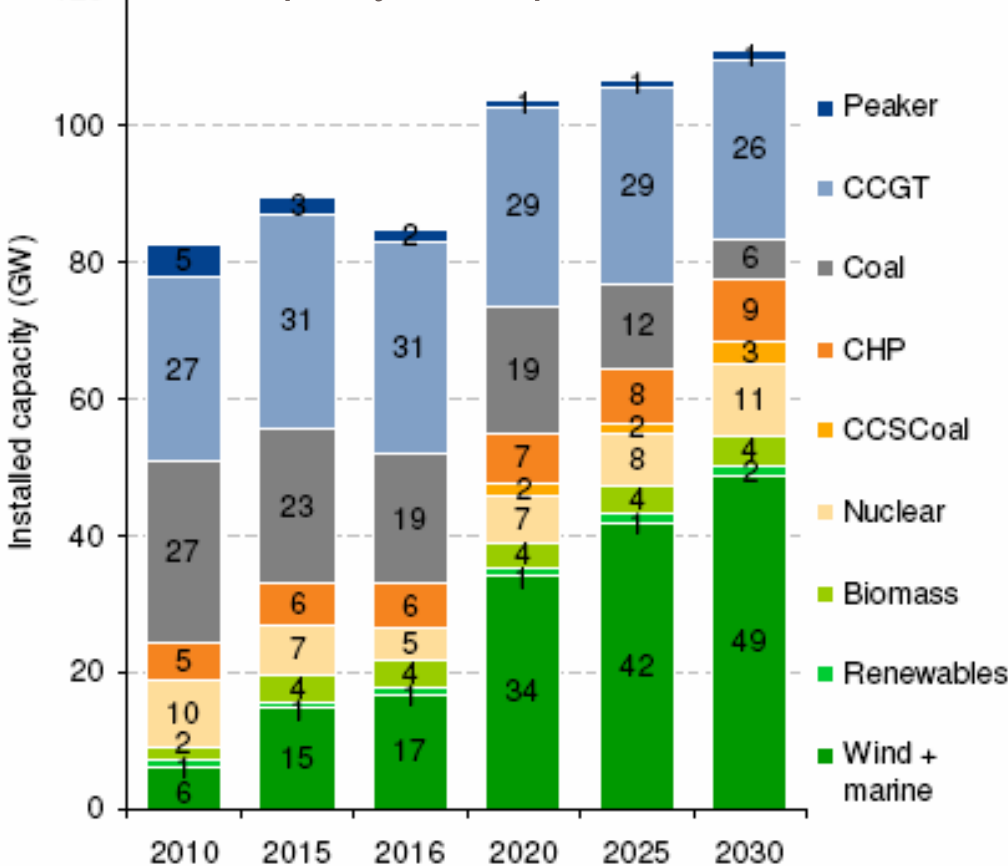
Europe is optimistic for wind, and Britain perhaps most

Scenarios for Wind Generation Capacity in Europe (GW)



Source: EWEA, 2008

Installed capacity assumptions in UK

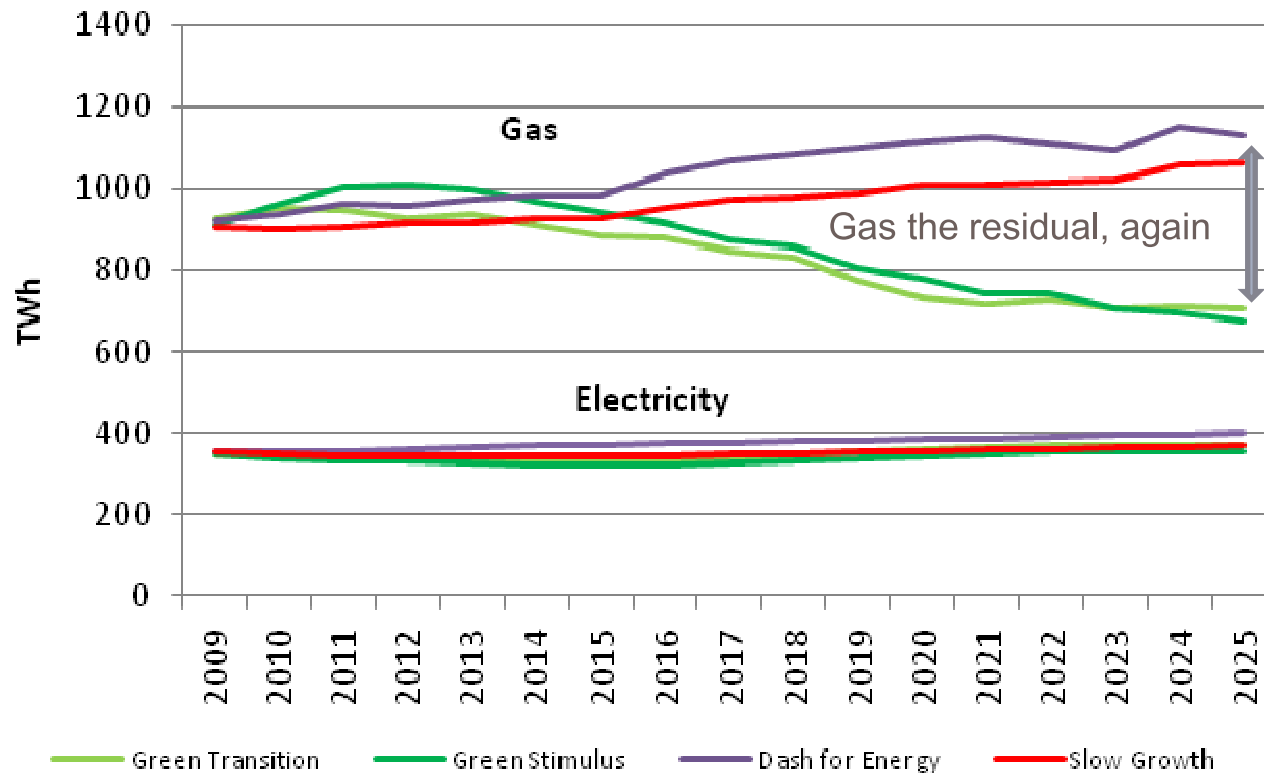


Source: Econ Poyry, 2009



Ofgem sees on the role of gas falling in shades of green...

Scenarios for GB gas and electricity



Source: Ofgem, October 2009

		Economic recovery	
		Rapid	Slow
Environmental action	Rapid	Green Transition	Green Stimulus
	Slow	Dash for Energy	Slow Growth

So, less gas will be needed than previously believed

Less gas to base load power generation than expected

- Also possible reduction in gas to industry and households with efficiency drive, bio push and emission reduction

Some need for gas peaking capacity – but less predictable

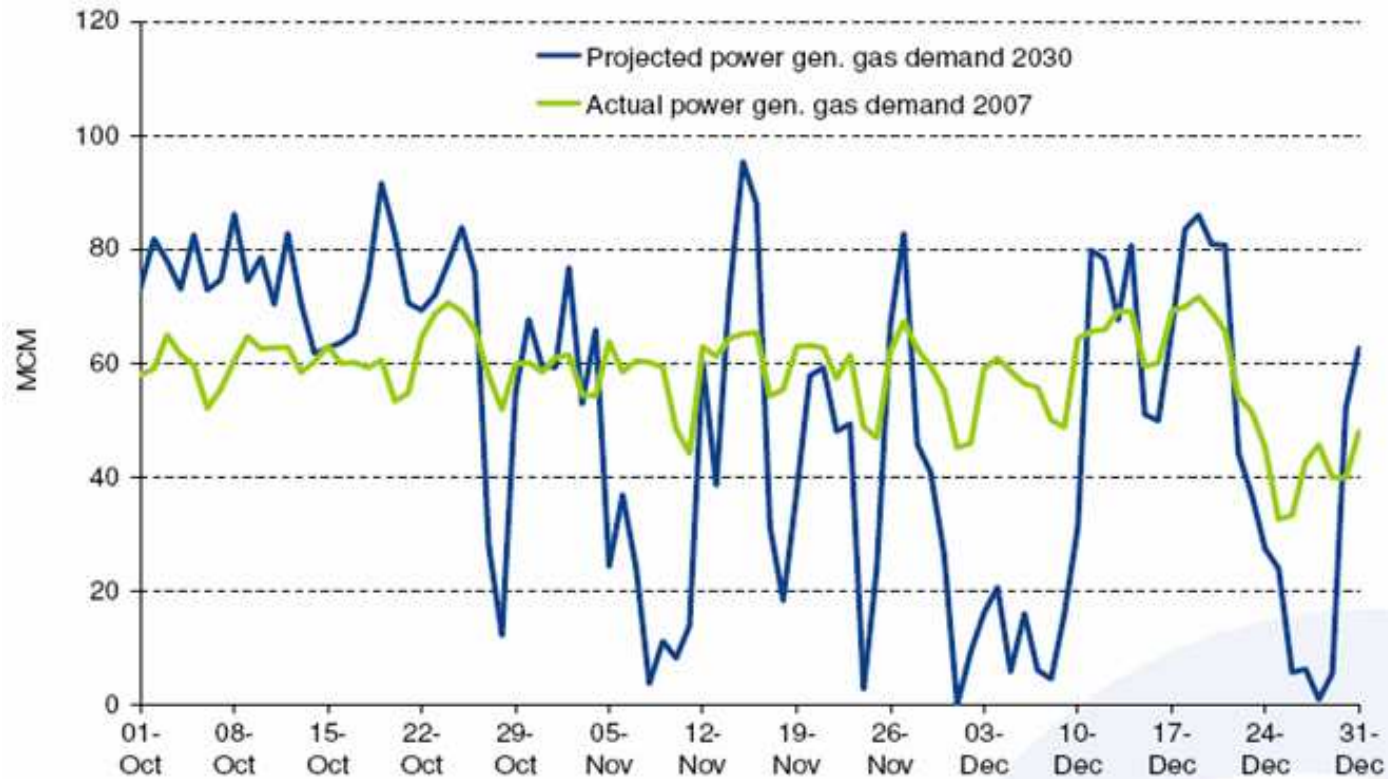
- Requires higher use of storage for modulation
 - Financed by peak prices
 - Is there enough capacity, or is more needed?
- Requires attractive prices to power generation
 - Cheaper than alternatives, easily available on demand (agility)

Opportunities for some in trading, risk management and modulation

- More probable role for power players than for oil companies?

...and wind will change gas load factor dramatically

Load factors of gas in UK 2030 with planned wind



Source: Econ Poyry, 2009

...and that's not all for gas!

Recent security of supply scares as well as price have been bad for gas

- Not necessarily “fuel of choice” any more
- Many large buyers concerned, and so are politicians
- This impacts investment preferences in supply and use of gas

20-20-20 makes gas the residual

- Power generation: For balancing not met by electricity imports?
- More use of biogas in system: clean, domestic and secure
 - Either “decarbonising the gas grid” or being used directly for CHP or vehicles
 - Coming in as base load, often with priority/preference, displacing some natural gas

Security of supply measures will also impact load factors

- At Eastern interruptions, Western gas should be able to flow East, requiring more agility from natural gas flows and systems
 - All EU TSOs' systems to be reversible in two years
- Greater focus on storage – both for SoS and balancing

There is plenty of gas in the world – where will it go?

We have been used to Europe being an attractive market for gas

- Economic growth, environmental focus to replace coal and nuclear
- US spot uncertainty and Asia emerging economies
- Good credit ratings and “clean” economies
- Long base load contracts linked to oil



Current image of Europe to some of the more distant suppliers could be

- Recession, overly environmental focus away from gas, credit risk
- Chaotic, uncertain market with volatile prices

Increasingly, China and Latin America are sailing up as new favourites

- Economic growth, environmental focus to replace coal and nuclear
- Good credit ratings and “clean” economies
- Long base load contracts linked to oil

How much more infrastructure is really needed?

Growing baseload demand easy

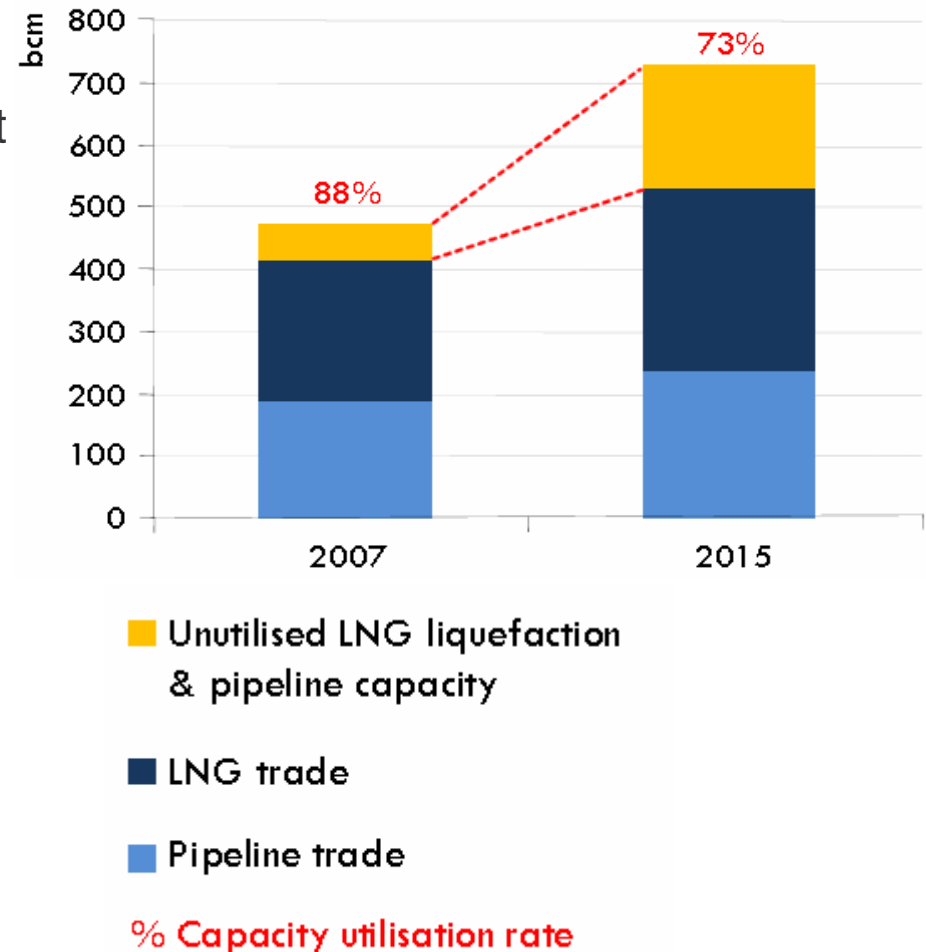
- Long term contracts in pipelines or LNG are seen as acceptable
- Growing LNG capacity, some without long term contracts
- Long lead times are a challenge
 - Especially in uncertainty!

Who pays for the over capacity?

- SoS premium?
- Different weighting of capacity and commodity?

Is it realistic to have gas as the residual – if it implies no income to infrastructure?

Natural gas transport capacity – global outlook



So what do we want?

Does Europe want gas to play a role – if so, for how long?

- Is the “bridge to the future” getting shorter and narrower than we thought?
- Large investments in new infrastructure need to be sustainable
 - Long term, good payability – easier with LNG than pipelines?
- Pricing and risk management will be important
 - Asking a seller to take your risk could get too expensive!

Do large gas producers want to be attractive to Europe – if so, how?

- More flexible supplies of gas?
- Security of supply products
 - Easier with LNG than pipelines?
- Other tricks?

Yes, the market will show us...

- But maybe we should be prepared?
- Sustainable and realistic solutions?



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Happy to discuss further!

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